

# GREATER LETABA MUNICIPALITY



2017/18

## MID YEAD BUDGET AND PERFORMANCE ASSESSMENT REPORT



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<p><b>Vision and Mission</b></p>	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>"To be an outstanding agro-processing and eco-cultural tourism hub".</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>The mission of Greater Letaba Municipality is to ensure an effective, efficient and economically viable municipality through:</p> <ul style="list-style-type: none"> <li>Provision of accountable, transparent, consultative and co-operative governance.</li> <li>Improving the quality of life through economic development and poverty alleviation.</li> <li>Provision of sustainable services.</li> <li>Ensuring a safe and healthy environment.</li> </ul>
<p><b>Strategy map</b></p>	<p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p>

## SERVICE DELIVERY PERFORMANCE SUMMARY MID YEAR 2017/18

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	9	6	3	56%
Basic Service Delivery	6	3	3	50%
Local Economic Development	5	5	0	100%
Municipal Finance Management Viability	18	15	3	88%
Good Governance and Public Participation	17	11	6	65%
	55	40	15	73%

<b>Overall % = 73%</b>				
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	30	12	18	40%
Basic Service Delivery	83	35	48	42%
Local Economic Development	2	0	2	0%
Municipal Finance Management Viability	2	1	1	50%
Good Governance and Public Participation	6	2	4	33%
	123	50	74	38%

<b>Overall % = 41%</b>				
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	39	18	21	46%
Basic Service Delivery	89	37	52	42%
Local Economic Development	7	5	2	71%
Municipal Finance Management Viability	20	16	4	80%
Good Governance and Public Participation	23	13	10	57%
	178	89	89	50%
<b>Overall % = 50%</b>				

The 52% under performance was due to non adherence to the procurement plan, which resulted in delay in advertisement of tenders and appointment of service providers. The planned target for filling of post could not be met due to the re advertisement of post. LLF meetings were not held on a monthly basis as per the Schedule and resolutions were not fully implemented. Land use applications were not processed fully and the municipality had a Electricity loss of 43% due the municipality not billing for own electricity consumption to be able to measure the electricity loss.

It is worth noting that the poor performance was due to the fact the municipality has **123** projects currently running for 2017/18 which amount to the budget of **R131 543 486.00** excluding roll overs and only 32 projects were appointed by 31 December 2017. It is for this reason that it is advisable for the municipality to adjust the budget, the SDBIP and re prioritizing of Based on the above assessment, it is therefore recommended that the municipality should adjust the budget and revised the projections for revenue and service delivery budget implementation plan accordingly. The revised projections and SDBIP should be approved by council and be publicised.

**KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**KEY PERFORMANCE INDICATORS**

**OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)**

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/17	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions to be filled by 30 June 2018	Number	2 positions filled	40 Positions filled	Operational	30 Positions filled	0 Positions filled	Target not Achieved	Post could not be advertised due to advert	To appoint in the 3rd Quarter	Director Corp	Appointment letters
	Integrated Sustainable Development	IDP	Approval of the IDP/Budget/PMS process by 31 July 2018	To approve 2017/18 IDP/Budget/ PMS Process Plan by council by 31 July 2017	Date	29-Jul-16	Approval of 2017/18 IDP/Budget/PM S Process Plan by 31 July 2017	Operational	Approval of 2017/18 IDP/Budget/PMS Process Plan by 31 July 2017	2017/18 IDP/ Budget/ PMS Process plan approved on the 30 July 2017	Target Achieved	None	None	Director INDEP	Council Approved IDP/ Budget/ PMS Process plan, Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled by 30 June 2018.	Number	4 Quarterly reports	4 Quarterly performance reports compiled	Operational	2 Quarterly performance reports compiled	2 Quarterly performance reports compiled and approved by council	Target Achieved	None	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP.	To Sign Performance Agreements by S54 & 56 Managers 31 July 2017	Date	Performance agreements by 31 July 2017	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2017.	Operational	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2017.	Not Applicable	All sec 54 & 56 Managers are vacant	None	None	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of Individual performance assessments conducted for 2016/17 and 2017/18 financial year for Sec 54 & 56 Managers by 30 June 2018	Number	2 Individual performance assessments for 2015/16 and 2016/17 financial year by 30 June 2018	2 Individual performance assessments for 2016/17 and 2017/18 financial year by 30 June 2018	Operational	1 Individual performance conducted for Sec 54 & 56 Managers	No Individual performance conducted during mid year	Target not Achieved	Unavailability of panelist	The Assesemnts will be conducted during the month of January	Municipal Manager	Performance Assessment s report

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/17	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To submit 2015/16 Annual Institutional Performance report to CoGHSTA, Provincial Treasury and National Treasury by 30 August 2017.	Date	30-Aug-16	Submission of 2015/16 Annual Institutional Performance Report by 30 August 2017.	Operational	Submission of 2016/17 Annual Institutional Performance Report by 30 August 2017.	2016/17 Annual Performance Report submitted to CoGHSTA, Provincial Treasury on the 30 August 2017	Target Achieved	None	none	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury
	Improved Governance and Organisational Excellence	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% developed Service Level Agreements within 30 days after the appointment of Service provider by 30 June 2018 (# of SLA s developed/ # of Appointments made)	Percentage	100% SLA developed	100% (# of SLA s developed/ # of Appointments made)	Operational	100% (# of SLA s developed/ # of Appointments made)	100%. 10 SLA developed within 30 days after the appointment of service provider	Target Achieved	None	None	Director Corp	Dated signed Service Level Agreements
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer by 30 June 2018.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	2 Performance audit reports compiled and issued to the Accounting Officer	2 Performance audit reports issued to the Accounting Officer	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled, Council resolution, report signed off by the MM
	Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2017	% of internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2018	Percentage	14% Internal issues resolved	100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised)	Operational	50% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised)	66%, 7/11/ Internal Audit resolved	Target Achieved	None	None	Municipal Manager	Resolved IA register/plan, POE submitted

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/17	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2017.	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2018	Percentage	73% Risk issues resolved	100% Risk issues resolved	Operational	50% Risk issues resolved (# Risk issues implemented / resolved / # of risks identified)	38%, 11/29 Risk issues implemented	Target not Achieved	Risk not fully implemented by departments	Mitigates the risk in the 3rd quarter	Municipal Manager	Resolved Risk issues and POE submitted

## 8 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

### MUNICIPAL TRANSFORMATION

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase Office Furniture by 30 June 2018	Office Furniture	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specification submitted to SCM and Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver 2 Mobile Overhead projector by 30 June 2018	Mobile Overhead Projector (2)	01/07/2017	30/06/2018	Director Corps	GLM	40 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and deliver 30 Desktop by 30 June 2018	Desktop PC (20)	01/07/2017	30/06/2018	Director Corps	GLM	200 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specification submitted to SCM and Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To Install UPS by 30 June 2018	Uninterrupted Power Supply (UPS)	01/07/2017	30/06/2018	Director Corps	GLM	150 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specification submitted to SCM and Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter



MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Install UPS for finance computers by 30 June 2018	UPS - Finance PC	01/07/2017	30/06/2018	Director Corps	GLM	100 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider not appointed	Target not Achieved			Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 60 Tablets for councillors by 30 June 2018	Tablets for Councillors (60) contract	01/07/2017	30/06/2018	Director Corps	GLM	360 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase SAFE-data Centre ICT tool kit by 30 June 2018	SAFE - Data Centre ICT Tool Box Kit	01/07/2017	30/06/2018	Director Corps	GLM	100 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver 1 Scanner (High volume) for registry by 30 June 2018	Scanner 1 - High Volume Registry System	01/07/2017	30/06/2018	Director Corps	GLM	150 000	Specifications submitted to SCM ,Tender Advertisement, SCM processes & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and install Civil Designer software by 30 June 2018	Civil designer Software (Allcad Software)	01/07/2017	30/06/2018	Director Corps	GLM	150 000	Specifications submitted to SCM ,Tender Advertisement, SCM processes & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 1 Portable Notetaker by 30 June 2018	Portable Notetaker	01/07/2017	30/06/2018	Director Corps	GLM	120 000	Specifications submitted to SCM ,Tender Advertisement, SCM processes & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install ICT call system software by 30 June 2018	ICT Call System software	01/07/2017	30/06/2018	Director Corps	GLM	400 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install fire proof server room door by 30 June 2018	Fire proof server room door	01/07/2017	30/06/2018	Director Corps	GLM	100 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase Server replacements by 30 June 2018	Server Replacements	01/07/2017	30/06/2018	Director Corps	GLM	250 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM . Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 3 Overhead projectors by 30 June 2018	3 Overhead Projector ( Mayors, Mokwakwaila & Senwamokgope )	01/07/2017	30/06/2018	Director Corps	GLM	20 000	Specifications submitted to SCM ,SCM processes, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Appointment letter

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install 2 Airconditioners for server by 30 June 2018	Airconditioner (2 Server room)	01/07/2017	30/06/2018	Director Corps	GLM	25 000	Specifications submitted to SCM ,SCM processes, & Appointment of service provider	Specifications submitted to SCM, Service provider appointed	Target Achieved	None	None	Dated proof of submission, Appointment letter
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver blade Server Units by 30 June 2018	Blade Server Units	01/07/2017	30/06/2018	Director Corps	GLM	300 000	Specifications submitted to SCM ,Tender Advertisement, SCM processes & Appointment of service provider	Specifications submitted to SCM, Service provider appointed	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and deliver 3 Bakkies for sub-offices by 30 June 2018	Bakkies (3) sub-offices	01/07/2017	30/06/2018	Director Corps	GLM	500 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and install 4 air Conditioners for Senwamokgope by 30 June 2018	Air Conditioners (4) (Senwamokgope sub office)	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Service provider	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 2 Mobile filling units by 30 June 2018	Mobile Filling Unit (2)	01/07/2017	30/06/2018	Director Corps	GLM	100 000	Specifications submitted to SCM ,Tender Advertisement, SCM processes & Appointment of service provider	Specifications submitted to SCM & Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and erect counter and security burglar for registry by 30 June 2018	Counter and security buglar(registry)	01/07/2017	30/06/2018	Director Corps	GLM	15 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specificatio n submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 5 Aqua coolers by 30 June 2018	Aqua cooler (5)	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specificatio n submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the advertised of Tender	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 2 shredding machines by 30 June 2018	Shredding machine (2) (Corporate & Kgapane sub office)	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specificatio n submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and install Blinds for windows by 30 June 2018	Blinds for windows	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specificatio n submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 4 Batho Pele Banners by 30 June 2018	Banners Bathopele (4)	01/07/2017	30/06/2018	Director Corps	GLM	15 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specificatio n submitted to SCM and Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender adverts & Appointment letter

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 8 Steel cabinets by 30 June 2018	Steel cabinets (8) (Sub offices, MM & Corps)	01/07/2017	30/06/2018	Director Corps	GLM	25 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To erect Sliding steel gate at Kgapane sub-office by 30 June 2018	Sliding steel gate (Kgapane sub-office)	01/07/2017	30/06/2018	Director Corps	GLM	20 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To erect steel fence at Senwamokgope by 30 June 2018	Steel Fence (Senwamokgope)	01/07/2017	30/06/2018	Director Corps	GLM	150 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 1 Picture Camera by 30 June 2018	Picture Camera	01/07/2017	30/06/2018	Director Corps	GLM	15 000	Specifications submitted to SCM ,SCM processes & Appointment of service provider	Specification submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission & Appointment letter
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish Corporate Services Offices by 30 June 2018	Refurbishment of corporate service offices, toilets, kitchen & registry	01/07/2017	30/06/2018	Director Corps	GLM	200 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specification submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish Mokwakwaila Sub-Office by 30 June 2018	Refurbishment of Mokwakwaila sub offices, toilets & kitchen	01/07/2017	30/06/2018	Director Corps	GLM	500 000	Specifications submitted to SCM ,Tender Advertisement, & Appointment of service provider	Specifcation submitted to SCM and service provider not appointed	Target not Achieved	Delay in SCM	Fastrack the appointed of Service provider	Dated proof of submission, Tender adverts & Appointment letter

**KPA 2 : BASIC SERVICE DELIVERY INDICATORS**

**OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME**

Vote Nr	Strategic Objective	Program me	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/18)	Budget 2018/2018	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed (# of applications received / # of land use applications processed) within 90 days of receipt by 30 June 2018.	0% applications processed	100% applications processed (# of applications received / # of land use applications processed)	Operational	100% applications processed (# of applications received / # of land use applications processed)	42% 28/ 67 of land use applications processed	Target Achieved	Shortage of staff in Planning	Advertise for posts in Planning Department	Director INDEP	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal at least once a week by 30 June 2018.	4654 HH accessed refuse removal once a week	4654 HH with access to refuse removal at least once a week	Operational	4654 HH with access to refuse removal at least once a week	4654 HH have access to refuse removal at least once a week	Target Achieved	None	None	Director COMM	Rooster/ waste management reports
	Improved Governance and Organisational Excellence	Legal	To monitor the reviewal of by laws and policies within a financial year	# of By laws reviewed (# of policies reviewed/ # of By laws ) by 30 June 2018	0	# of By laws reviewed (# of policies reviewed/ # of By laws )	Operational	# of By laws reviewed (# of policies reviewed/ # of By laws )	0 By laws reviewed	Target not Achieved	Delay in approval of thr by laws by CoGHSTA	Council to approve and gazette the 2 by laws	Director Corps/ Director INDEP	Reviewed and council approved by laws

Vote Nr	Strategic Objective	Programme	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/18)	Budget 2018/2018	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Legal	To monitor the reviewal of by laws and policies within a financial year	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation by 30 June 2018	0	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	Operational	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	0 by laws promulgated	Target not Achieved	Public Participation of the by laws was halted	2 Draft by laws (Electricity & SPLUMA) to be public participated	Director Corps/ Director PLAN	Council approved by-laws
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced as per regulation by 30 June 2018	0	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	Operational	% of electricity losses reduced : # of electricity lossed / % of electricity supplied	43% in electricity loss	Target not Achieved	Municipality not billing for own consumption	The municipality must start billing for municipal usage to track spending and losses patterns of the municipality	Director TECH	Electricity/ Finance reports
Head Office	Access to Sustainable Basic Services	Infrastructure	To monitor the development and implementation of municipal infrastructure plan within a financial year	Development of municipal infrastructure plan by 30 July 2017	30/07/2016	Approved Municipal Infrastructure Plan	Operational	Approved Municipal Infrastructure Plan	Municipal Infrastructure Plan approved by 30 July 2017	Target Achieved	None	None	Director TECH	Approved Municipal Infrastructure Plan



## CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

### BASIC SERVICE DELIVERY

Region	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head Office	To refurbish municipal workshop and stores by 30 June 2018	Refurbishment of Municipal Workshop and stores	01/07/2017	30/06/2018	Director Tech	GLM	570 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Service provider not appointed	Target not Achieved	Late submission of specificataions to SCM	fastract the advertisement of the Tender	Dated proof of submission, Tender advert & Appointment Letter
29	To Appoint Quantity Surveyors to survey Modjadjiskloof by 30 June 2018	Planning(Quantity Surveyor)	01/07/2017	30/06/2018	Director Planning	GLM	600 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Service provider not appointed	Target not Achieved	Late submission of specificataions to SCM	submission of specifications to SCM	Dated proof of submission, Tender advert & Appointment Letter
29	To develop and service stands in Panorama for residential use by 30 June 2018	Panorama Stand Development	01/07/2017	30/06/2018	Director Planning	GLM	1 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Service provider not appointed	Target not Achieved	Late submission of specificataions to SCM	fastract the advertisement of the Tender	Dated proof of submission, Tender advert & Appointment Letter
29	To renovate municipal houses in Modjadjiskloof by 30 June 2018	Modjadjiskloof Houses	01/07/2017	30/06/2018	Director Planning	GLM	800 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Service provider not appointed	Target not Achieved	Late submission of specificataions to SCM	fastract the advertisement of the Tender	Dated proof of submission, Tender advert & Appointment Letter

29	To Upgrade the front face of Modjadjiskloof town by 30 June 2018	Urban Renewal	01/07/2017	30/06/2018	Director Planning	GLM	1 400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications not submitted to SCM	Target not Achieved	Late submission of specificataions to SCM	fastract the advertisement of the Tender	Dated proof of submission, Tender advert & Appointment Letter
6	To Construct a Library at Shotong by 30 June 2018	Shotong Library	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
16	To Construct a Library at Rotterdam by 30 June 2018	Rotterdam Library	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM and Contractor not appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
21	To purchase and deliver 2000 Chairs and 10 Tables at Mokwakwaila & Senwamokgope Community halls by 30 June 2018	Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Halls	01/07/2017	30/06/2018	Director Tech	GLM	150 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
5	To Construct a community hall at Ward 5 by 30 June 2018	Ward 5 Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications subitted to SCM, Consulting Engineers appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

26	To Construct a community hall at Mohlele by 30 June 2018	Mohlele community hall	01/07/2017	30/06/2018	Director Tech	GLM	3 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
25	To Construct a community hall at Shamfana by 30 June 2018	Shamfana Community Hall (Construction)	01/07/2017	30/06/2018	Director Tech	GG	1 500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor not appointd	Target not achieved	Delay in SCM processes	To appoint the Contractor in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
14	To Construct a community hall at Lemondokop by 30 June 2018	Lemondokop Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications subitted to SCM, Consulting Engineers appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
27	To Construct a community hall at Tlotlokwe by 30 June 2018	Tlotlokwe Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications subitted to SCM, Consulting Engineers appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
3	To commence with earthworks for Ga-Kgapane new cemetery earthworks by 30 June 2018	Ga-Kgapane new cemetery earthworks	01/07/2017	30/06/2018	Director Tech	GLM	400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider					Dated proof of submission, Tender advert & Appointment Letter

Head Office	To purchase and deliver 20 Drive on Lawnmowers by 30 June 2018	Drive on Lawnmower	01/07/2017	30/06/2018	Director Comm	GLM	350 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
All	To enhance Town entrances by 30 June 2018	Enhancement & Beautifications of town entrance	01/07/2017	30/06/2018	Director Tech	GLM	150 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
27	To construct a Sports Complex at Mamanyoha by 30 June 2018	Mamanyoha Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3 414 503	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
1	To construct a Sports Complex at Madumeleng/Shotong by 30 June 2018	Madumeleng/Shotong Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3 024 250	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Contractor not appointed	Target not achieved	Cashflows challenges, the project has been conditionally approved for MIG funding	the project will be transferred to MIG upon final approval for 2018/19 FY	Dated proof of submission, Tender advert & Appointment Letter
12	To construct a Sports Complex at Thakgalane by 30 June 2018	Thakgalane Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	2 524 250	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications not submitted to SCM	Target not achieved	Challenges in finalising the designs due to an existing dysfunctional pump house on the site, Cashflows challenges, the project has been conditionally approved for MIG funding	Letter of request to demolish the pumphouse has been sent to MDM. Currently awaiting response. the project will be transferred to MIG upon final approval for 2018/19 FY	Dated proof of submission, Tender advert & Appointment Letter

16	To construct a Sports Complex at Rotterdam by 30 June 2018	Rotterdam Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3 500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase and delivery of 1 Bakkie for waste management by 30 June 2018	Waste Management bakkie	01/07/2017	30/06/2018	Director Tech	GLM	350 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
All Wards	To purchase 30 Skips Bins for waste management by 30 June 2018	Skip Bins (30)	01/07/2017	30/06/2018	Director Tech	GLM	450 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
20	To Construct Maphalle landfill site by 30 June 2018	Landfill Site (Maphalle)	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
17	To Construct a Drop-off Centre (Waste temporary storage at Mamaila Phaphadi & Tlhothlokwe by 30 June 2018	Drop-off centre (Waste temporary storage) Mamaila Phaphadi and Tlhothlokwe	01/07/2017	30/06/2018	Director Tech	GLM	500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter

	To Construct a Rural transfer stations by 30 June 2018	Rural transfer stations	01/07/2017	30/06/2018	Director Tech	GLM	500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Delay in SCM processes	Tender to be advertised in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
3	To Construct Storm water channels at Ga-Kgapane by 30 June 2018	Ga-Kgapane Storm water Channels	01/07/2017	30/06/2018	Director Tech	GLM	1 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Tender advertised & Tender on Evaluation stage	Target not Achieved	Delay in SCM processes	Finalisation of appointment in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
	To Construct low level bridges by 30 June 2018	Low level Bridges (4)	01/07/2017	30/06/2018	Director Tech	GLM	1 606 505	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Tender advertised & Tender on Evaluation stage	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Madumeleng Tibeng street by 30 June 2018	Madumeleng - Tibeng Street paving P2	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Ward 5 street by 30 June 2018	Ward 5 Street paving (Malematsa)	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter

	To Design a street from gravel to paving at Ward 9 street by 30 June 2018	Ward 9 (Sekgopo street paving)	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Maapana street by 30 June 2018	Maapana street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Ramaroka street by 30 June 2018	Ramaroka street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Hlabeleng street by 30 June 2018	Hlabeleng Street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Ward 13 Senwamokgo pe street paving	Ward 13 Senwamokgo pe street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter

	To Design a street from gravel to paving at Ward 15 street by 30 June 2018	Ward 15 P2 street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Ward 17 street by 30 June 2018	Ward 17 street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Jamela street by 30 June 2018	Jamela street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Maphalle street by 30 June 2018	Maphalle street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Maupa street by 30 June 2018	Maupa street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter



	To Design a street from gravel to paving at Ramoadi street by 30 June 2018	Ramoadi street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Abel street by 30 June 2018	Abel street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Modjadiskloof Waterfall street by 30 June 2018	Modjadiskloof Waterfall paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Mokgoba street by 30 June 2018	Mokgoba street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter
	To Design a street from gravel to paving at Moshakge - Mabulane street by 30 June 2018	Moshakge-Mabulane street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specification submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	To advertise in the 3rd Quarter for appointment of service providers	Dated proof of submission, Tender advert & Appointment Letter

To Purchase a 1 4X4 Bakkie by 30 June 2017	4X4 Bakkie	01/07/2017	30/06/2018	Director Tech	GLM	350 000	Develop Specifications and submit to SCM	Specifications submitted to SCM & service provider not	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Payment Certificate and delivery note
To Purchase 2 Graders by 30 June 2018	2 X Graders	01/07/2017	30/06/2018	Director Tech	GLM	3 000 000	Develop Specifications and submit to SCM	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission
To Purchase 2 Tipper Trucks by 30 June 2018	2 X Tipper Trucks	01/07/2017	30/06/2018	Director Tech	GLM	1 500 000	Develop Specifications and submit to SCM	Specifications submitted to SCM & service provider not	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission
To Purchase 1 Sunction Tanker by 30 June 2018	Sunction Tanker	01/07/2017	30/06/2018	Director COMM	GLM	1 100 000	Develop Specifications and submit to SCM	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission
To Upgrade Ithleng Sekgosese street from gravel to paving for 1.8km by 30 June 2018	Ithleng-Sekgosese street paving	01/07/2017	30/06/2018	Director Tech	GLM	2 867 950	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor not appointed	Target not achieved	Delay in SCM processes	Appoint the contractor in the 3rd Quarter	Payment Certificate, Progress report, Completion Certificates
To Construct a Khosuthupa Taxi Rank by 30 June 2018	Khosuthupa Taxi Rank	01/07/2017	30/06/2018	Director Tech	GLM	590 100	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Service provider appointed (Turnkey)	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

	To Construct a Wholesale Taxi Rank by 30 June 2018	Wholesale Taxi Rank	01/07/2017	30/06/2018	Director Tech	GLM	500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Service provider appointed (Turnkey)	Target achieved	none	None	Dated proof of submission, Tender advert & Appointment Letter
	To Upgrade Lemodokop street from gravel to paving for 1.8km by 30 June 2018	Lemodokop street paving	01/07/2017	30/06/2018	Director Tech	GLM	2 854 950	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor not appointed	Target not achieved	Delay in SCM processes	Appoint the contractor in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
	To Upgrade Modjadji Ivory Route from gravel to paving for 1.4 km (800m for 2017/18 FY) by 30 June 2018	Modjadji Ivory Route Phase 1(800m for 2017/18)	01/07/2017	30/06/2018	Director Tech	GLM	2 500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
	To Pay the service provider the outstanding amount for the work done (surveying) on Makaba street by 30 June 2018	Makaba street paving(payment of R17 000. to the service provider for surveying)	01/07/2017	30/06/2018	Director Tech	GLM	17 000	Process payment certificate	Project completed	Target achieved	None	None	Payment Certificate
	To Upgrade Seatlaleng street from gravel to paving for 1.8km by 30 June 2018	Seatlaleng street paving	01/07/2017	30/06/2018	Director Tech	GLM	3 500 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

	To Purchase a 1 Roller Compactor by 30 June 2018	Roller Compactor	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Develop Specifications and submit to SCM	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission
6	To design for the paving of Mokwasele Cemetery by 30 June 2018	Paving - Mokwasele Cemetery (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Consulting Engineers appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
2	To design for the paving of Moshakga street by 30 June 2018	Moshakga Street Paving (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Consulting Engineers appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
	To design for the paving of Mohlabaeng street by 30 June 2018	Mohlabaeng Street paving	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Consulting Engineers not appointed	Target not achieved	Delay in SCM processes	Appoint the Service Provider will be appointed in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
	To design the Cemetery of Sehlakong cemetery by 30 June 2018	Sehlakong cemetery	01/07/2017	30/06/2018	Director Tech	GLM	300 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Service Provider not appointed	Target not achieved	Delay in SCM processes	Appoint the Service Provider will be appointed in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase 6 Stop Watches by 30 June 2018	Stop Watches (6)	01/07/2017	30/06/2018	Director Comm	GLM	10 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter

Head Office	To erect Firearm & Ammunition Modjadiskloof by 30 June 2018	Firearm and ammunition	01/07/2017	30/06/2018	Director Comm	GLM	170 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
29	To Refurbish Modjadiskloof K53 Testing ground by 30 June 2018	Refurbishment of Modjadiskloof K53 Testing ground	01/07/2017	30/06/2018	Director Comm	GLM	200 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase 25 two way radios by 30 June 2018	Two Way Radios	01/07/2017	30/06/2018	Director Comm	GLM	100 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
29	To purchase and install Split metering & vendig system in Modjadiskloof by 30 June 2018	Split metering in Modjadiskloof & Vending System	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted and Contractor Appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
All	To upgrade Electricity Infrastructure to NERSA standards by 30 June 2018	Upgrade of Electricity to NERSA Standards- NERSA Compliance	01/07/2017	30/06/2018	Director Tech	GLM	4 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted and Contractor Appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

All	To refurbish Electricity network in Modjadjiskloof by 30 June 2018	Refurbishment of Electricity Network Phase 2	01/07/2017	30/06/2018	Director Tech	GLM	80 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase and Install metering system in council buildings by 30 June 2018	Council Building metering	01/07/2017	30/06/2018	Director Tech	GLM	40 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM Service provider not appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase 4X 4 Multi purpose mini TLB by 30 June 2018	4*4 Multi Purpose mini TLB	01/07/2017	30/06/2018	Director Tech	GLM	680 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM & service provider not appointed	Target not Achieved	Delay in SCM processes	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase 25KVA Generator trailer set for Modjadjiskloof by 30 June 2018	25kVA Generator trailer set	01/07/2017	30/06/2018	Director Tech	GLM	180 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM Service provider not appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
Head Office	To purchase 1 Electric Transformer by 30 June 2018	Electric transformer	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM Service provider not appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

Head Office	To erect and energise Highmast in Jamela, Jokong, Maphalle, Shawela, Ditshosing, Mokgoba, Ramodimatlou and Vaal Water by 30 June 2018	Highmast in Jamela, Jokong, Maphalle, Shawela, Ditshosing, Mokgoba, Ramodimatlou and Vaal Water	01/07/2017	30/06/2018	Director Tech	GLM	2 400 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
3	To Complete phase 3 of Kgapane Stadium by 30 June 2018	Kgapane Stadium Phase 3	01/07/2017	30/06/2018	Director Tech	MIG	10 000 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
29	To Construct a community hall at Goedplaas by 30 June 2018	Goedplas Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	1 382 964	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
12	To Construct a community hall at Thakgalane by 30 June 2018	Thakgalane Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	1 118 386	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
	To Construct a community hall at Ntata by 30 June 2018	Ntata Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	2 210 492	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

10	To upgrade Sekgopo Moshate street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets- Sekgopo Moshate	01/07/2017	30/06/2018	Director Tech	MIG	7 350 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
8	To upgrade Mamphakhati street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets- Mamphakhate	01/07/2017	30/06/2018	Director Tech	MIG	7 068 816	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
6	To upgrade Ramphanyana street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets- Ramphanyana	01/07/2017	30/06/2018	Director Tech	MIG	5 708 320	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
4	To upgrade Las Vegas street paving from gravel to paving for 1.8 km by 30 June 2018	Las Vegas Street paving	01/07/2017	30/06/2018	Director Tech	MIG	7 350 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
20	To upgrade Dichosing street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets- Dichosing	01/07/2017	30/06/2018	Director Tech	MIG	6 850 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM and Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter



24	To upgrade Ga-Ntata street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets - GaNtata	01/07/2017	30/06/2018	Director Tech	MIG	6 850 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted to SCM, Contractor appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter
19	To construct Lebaka Sports Complex (Phase 2) by 30 June 2018	Lebaka Sports complex phase2	01/07/2017	30/06/2018	Director Tech	MIG	2 564 000	Specifications submitted to SCM, Tender Advertisement, & Appointment of service provider	Specifications submitted, Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender advert & Appointment Letter

**KPA 3 : LOCAL ECONOMIC DEVELOPMENT**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME**

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/17	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of jobs created through own municipal funded Capital Projects by 30 June 2018	Number	1180 jobs created	800 Jobs created	Operational	400 Jobs created	5436 jobs created through CWP and Capital Projects	Target Achieved	None	None	Director Tech	Proof for SMME s supported
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMME s supported through Sypply Chain Management by 30 June 2018.	Number	215 SMME s supported	120 SMME s supported	Operational	60 SMME s supported	174 SMME s supported	Target Achieved	None	None	CFO	Proof for SMME s supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council by 30 June 2018	Number	12 EPWP reports generated	12 EPWP reports generated	Operational	6 EPWP reports generated	6 EPWP reports generated	Target Achieved	None	None	Director TECH	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated by 30 June 2018	Number	4 Agriculture forums coordinated	4 Agriculture forums coordinated	Operational	2 Agriculture forum coordinated	2 Agriculture forums coordinated	Target Achieved	None	None	Director PLAN	Agenda, Minutes & Attendance register
	Integrated Sustainable Development	Marketing/ Branding	To Market municipal initiatives within the financial year	# of Marketing initiatives conducted by 30 June 2018.	Number	2 Marketing iniatives conducted	2 Marketing iniatives conducted	Operational	1 Marketing iniatives conducted	1 Marketing iniatives conducted	Target Achieved	None	None	Director PLAN	proof for marketing initiated

## LOCAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

### LOCAL ECONOMIC DEVELOPMENT

Region	Strategic Objective	Program me	Measurab le Objective/ Performance Indicator	Project Name	Start Date	Completi on date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
6	Access to Sustainable Basic Services	Local Economic Development	To Construct Manokwe caves by 30 June 2018	Manokwe Caves	01/07/2017	30/06/2018	Director Tech	GLM	600 000	Specifications submitted to SCM, Tender advertised & Appointment of Service	Specifications submitted to SCM, Tender not advertised	Target not Achieved	Delay in SCM processes	Advertise the tender in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter
15	Access to Sustainable Basic Services	Local Economic Development	To construct fence and admin block at the new show ground by 30 June 2018	GLM Show ground	01/07/2017	30/06/2018	Director Tech	GLM	2 000 000	Specifications submitted to SCM, Tender advertised & Appointment of Service	Specifications submitted to SCM, Tender not advertised	Target not Achieved	Delay in SCM processes	Advertise the tender in the 3rd quarter	Dated proof of submission, Tender advert & Appointment Letter

**KPA 4 MUNICIPAL FINANCIAL VIABILITY  
KEY PERFORMANCE INDICATORS  
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Measurable Objective/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/18)	Budget 2017/2018	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% in revenue collected by 30 June 2018	Percentage	82% in revenue collection	95 % in revenue collection	Operational	95% in revenue collection by mid-year (at least 95% monthly)	73% , R 19 873 321 Received /R 27 146 078 billed	Target not Achieved	Consumers not paying for seervices	To implement the Revenue Enhancement t Strategy	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debt collected (# of debt collected/	Percentage	New	% in debt collected (# of debt collected/	Operational	% in debt collected (# of debt collected/	47% , R 6 022 966 received / R 12 805 023 billed	Target not Achieved	Consumers not paying for seervices	To implement the Revenue Enhancement t Strategy	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financia year	# of data cleansing performed (Meter services)	Number	1 data cleansing	4 data cleansing performed (meter services)	Operational	2 data cleansing performed (meter services) quarterly	2 data cleansing performed in the Quarter under review	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4 Financial statements submitted	4 Financial statements submitted	Operational	2 Financial statement submitted	2 Financial Statement submitted to Provincial Treasury	Target Achieved	None	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit Unaudited financial statements by 31/08/2017	Date	31-Aug-15	Submission of Unaudited Financial Statements by 31 August 2017.	Operational	Submission of Unaudited Financial Statements by 31 August 2017.	Unaudited Financial Statements submitted to Provincial Treasury, CoGHSTA on the 31 August 2017	Target Achieved	None	None	CFO	Dated proof of submission of Unaudited AFS

Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated by 30 June 2018.	Number	12 Sec registers developed	12 Sec 32 register developed and updated by 30 June 2018.	Operational	6 Sec 32 registers developed and updated	6 Sec 32 registers developed and updated	Target Achieved	None	None	CFO	Dated proof of Sec 32 register
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA by 30 June 2018.	Number	12 Finance compliance report submitted	12 Finance compliance report submitted	Operational	6 Finance compliance report submitted	6 Finance Compliance report submitted to Provincial Treasury & CoGHSTA	Target Achieved	None	None	CFO	Financial reports
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2018.	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2018.	Operational	Sec 71 reports submitted to Provincial Treasury within 10 working days	Sec 71 reports submitted to Provincial Treasury within 10 working days	Target Achieved	None	None	CFO	Dated proof of submission
Sustainable Financial Institution	Supply Chain Management	To Improve financial viability within the financial year	To appoint Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 30 June 2018.	Date	SCM structures appointed by 30 June 2017	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2018.	Operational	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2018.	Supply Chain Structures (Bid Specifications, Evaluation & Adjudication Committees) appointed on the	Target Achieved	None	None	Municipal Manager	Appointment Letters
Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	To pay invoices within 30 days of receipt from the service provider by 30 June 2018.	Days	Payment of invoices within 30 days of receipt from the service provider	Payment of invoices within 30 days of receipt from the service provider	Operational	Payment of invoices within 30 days of receipt from the service provider	Invoices paid within 30 days of receipt from the service providers	Target Achieved	None	None	CFO	Dated proof of payment

	Sustainable Financial Institution	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards by 30 June 2018.	Number	2 Assets verification conducted	1 Assets verifications conducted	Operational	1 Assets verifications conducted	1 Assets verification conducted in the the quarter under review	Target Achieved	None	None	CFO	Quarterly Assets verification reports
	Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent within the financial year	Percentage	New	100% R 2 709 022 PMU Management Budget spent	Capital	35% PMU Management Budget spent	29% R 792 979.00 budget spent	Target not Achieved	the underspendi ng was due to none payment of PMU manager (vacant)	Fastrack the appointments in PMU section	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council by 30 June 2018.	Percentage	60,75%	100% R 80 470 508 Capital Budget spent	Capital	35% R 28 164 677 Capital Budget spent	42.93%, R 34 542 459 budget spent	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council by 30 June 2018.	Percentage	New	100% R 218 201 391 Operational Budget spent	Operational	35% R 76 370 486 Capital Budget spent	47.98 % ,R104 695 202 budget spent	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG expenditure by 30 June 2018.	Percentage	100%	100% R 61 162 000 MIG expenditure	Capital	35% R 21 406 700 MIG expenditure	64.92 % R39 708 665 budget spent	Target Achieved	None	None	CFO/ TECH	Financial reports

	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG expenditure by 30 June 2018.	Percentage	100%	100% R 2 145 030 FMG Expenditure	Operational	35% R 750 750 FMG Expenditure	44.47% , R953 994 budget spent	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP expenditure 30 June 2018.	Percentage	100%	100% R 2 384 000 EPWP expenditure	Operational	35% R 833 350 EPWP expenditure	45% , R1 075 929 budgte spent	Target Achieved	None	None	CFO/ TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS expenditure by 30 June 2018	Percentage	102%	100% R 418 652 FBS expenditure	Operational	35% R 146 528 FBS expenditure	64.92 % R 284 362 FBS budget spent	Target Achieved	None	None	CFO	Financial reports

## CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

### MUNICIPAL FINANCE

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year target ( Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase a Scanner for Finance by 30 June 2018	Scanner (Finance)	01/07/2017	30/06/2018	CFO	GLM	100 000	Specifications submitted to SCM, Tender Advertised & Service Provider Appointed	Specifications submitted to SCM and Service provider Appointed	Target Achieved	None	None	Dated proof of submission, Tender Adverts & Appointment letters
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase 4 Slip Printers for Finance by 30 June 2018	4 Slip Printers	01/07/2017	30/06/2018	CFO	GLM	16 000	Specifications submitted to SCM, Tender Advertised & Service Provider Appointed	Specifications not submitted	Target not Achieved	Specifications developed		Dated proof of submission, Tender Adverts & Appointment letters



**KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**KEY PERFORMANCE INDICATORS**

**OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2018)	Budget 2018/2017	Mid Year Target ( Jul-Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2018.	Number	12 Council meetings held	4 Council meetings held	Operational	2 Council meetings held	5 Council meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held by 30 June 2018.	Number	12 EXCO meetings held	4 EXCO meetings held	Operational	2 EXCO meetings held	5 EXCO meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted by 30 June 2018.	Number	348 Ward Committee reports submitted	300 ward committee reports submitted	Operational	180 ward committee reports submitted	180 ward committee reports submitted to office of the Speaker	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held by 30 June 2018.	Number	14 MPAC meetings held	12 MPAC meetings held	Operational	6 MPAC meetings held	7 MPAC meetings held	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held by 30 June 2018.	Number	13 LLF meetings held	12 LLF meetings held	Operational	6 LLF meetings held	3 Ordinary meeting and 1 Special meeting held	Target not Achieved	meetings could not be held due to unavailability of members	To ensure that all LLF meetings are held as per the schedule	Director Corp	Agenda, Minutes & attendance register

	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions by 30 June 2018(# of resolutions taken/ # of resolutions implemented).	Percentage	1	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented ).	Operational	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented ).	67%, 6/4 resolutions implemented	Target not Achieved	Job evaluation outstanding	Finalise the resolutions in the 3rd quarter	Director Corp	Updated Resolutions register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held by 30 June 2018.	Number	5 IDP/Budget/ PMS REP Forum meetings held	5 IDP/Budget/ PMS REP Forum meetings held	Operational	2 IDP/Budget/ PMS REP Forum meetings held	2 IDP/Budget/ PMS REP forum meetings held	Target Achieved	None	None	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings held by 30 June 2018.	Number	5 IDP/Budget/ PMS Steering Committee meetings held	5 IDP/Budget/ PMS Steering Committee meetings held	Operational	2 IDP/Budget/ PMS Steering Committee meetings held	2 IDP/Budget/ PMS Steering Committee meetings held	Target Achieved	None	None	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved : # of complaints received / # of complaints attended to within a financial year	Percentage		% of complaints resolved : # of complaints received / # of complaints attended	Operational	% of complaints resolved : # of complaints received / # of complaints attended	71% , 39/55 complaints resolved	Target not Achieved	Departments did not implement fully on the project	Follow up with Departments on outstanding of issues	Director Corps	Updated Complaints Management Register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayoral Imbizo's within a financial year	# of quarterly Community feedback meetings held within a financial by 30 June 2018.	Number	4 Mayoral Imbizo held	4 Community feedback meetings held	Operational	2 Community Feedback meetings held	4 Community Feedback meetings held	Target Achieved	None	None	Manager (Mayors Office)	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held by 30 June 2018.	Number (Accumulative)	6 Audit Committee meetings held	4 Audit Committee meeting held	Operational	2 Audit Committee meetings held	2 Audit Committee meetings	Target Achieved	None	None	Municipal Manager	Agenda, Minutes & Attendance register

	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within a financial year	Percentage	New	% of Audit and Performance Audit Committee resolutions implemented	Operational	% of Audit and Performance Audit Committee resolutions implemented	11%, 17/19 AC resolutions implemented	Target not Achieved	Slow response by departments	Follow up with Departments on outstanding of issues	Municipal Manager	Audit Committee resolutions register
	Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	# of Risk Committee meetings held by 30 June 2018.	Number (Accumulative)	2 Risk Committee meetings held	4 Risk Committee meetings held	Operational	2 Risk Committee meetings held	2 Risk Committee meetings held	Target Achieved	None	None	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Legal	To monitor response in terms of the fraud and corruption cases registered	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated within a financial year	Number	New	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated yearly	Operational	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly	No Cases reported	Not Applicable	N/A	N/A	Director Corps	Updated Fraud and Corruption case register
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance information.	# of performance audit reports issued by 30 June 2018.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	2 Performance audit reports issued	2 Performance audit reports issued	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled in council and resolution
	Improved Governance and Organisational Excellence	Internal Audit	To monitor implementation of internal audit action plan within a financial year	% of internal audit findings resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2018.	Percentage	14% Internal Audit findings resolved	100% internal audit findings resolved	Operational	50% internal audit findings resolved	66%, 7/11/ Internal Audit resolved	Target Achieved	None	None	Municipal Manager/ All Directors	Proof of Internal Audit findings resolved
	Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2018.	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2018.	Percentage	65% of risk issues resolved	100% Risk issues resolved	Operational	50% Risk issues resolved	38%, 11/29 Risk issues implemen	Target not Achieved	Risk not fully implemented by departments	Mitigates the risk in the 3rd quarter	Municipal Manager/ All Directors	Resolved Risk issues and POE submitted

## 2017/18 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

### GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Region	Strategic Objective	Program me	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	Mid Year Target (Jul - Decv 2017)	Mid year Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Access to Sustainable Basic Services	Property Services	To purchase a council vehicle for the Mayor by 30 June 2018	Council vehicles (Mayor)	01/07/2017	30/06/2018	Director Corps	GLM	1 300 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifications submitted to SCM & Service provider appointed	Target Achieved	None	None	Dated proof of submission, Tender Adverts & Appointment Letters
Head office	Access to Sustainable Basic Services	Property Services	To purchase a council vehicel for the Speaker by 30 June 2018	Council vehicles (Speaker)	01/07/2017	30/06/2018	Director Corps	GLM	800 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Late submission of Specifications to SCM	Appoint the service provider in the 3rd Quarter	Dated proof of submission, Tender Adverts & Appointment Letters
Head office	Improved Governan ce and Organisati onal Excellenc e	Property Services	To purchase banners by 3 June 2018	Banners	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifcations submitted to SCM & service provider appointed	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governan ce and Organisati onal Excellenc e	Property Services	To purchase 2 Podiums by 30 June 2018	Podiums (2X)	01/07/2017	30/06/2018	Director Corps	GLM	20 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifications submitted to SCM, Service provider not appointed	Target not Achieved	Delay in SCM processes	Fastrack the appointment of a service provider	Payment Certificate and delivery note
Head office	Improved Governan ce and Organisati onal Excellenc e	Property Services	To purchase a recording machine for Imbizos by 30 June 2018	Recording machine: Imbizo & Corporate	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Late submission of Specifications to SCM	Appoint the service provider in the 3rd Quarter	Payment Certificate and delivery note

Head office	Improved Governance and Organisational Excellence	Property Services	To renovate and decorate the reception interior by 30 June 2018	Interior decoration : Reception	01/07/2017	30/06/2018	Director Corps	GLM	50 000	Specifications submitted to SCM, Tender advertised & Appointment of Service Provider	Specifications submitted to SCM & Tender not advertised	Target not Achieved	Late submission of Specifications to SCM	Appoint the service provider in the 3rd Quarter	Payment Certificate and Progress reports
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## **Capital Projects**

**Month ended December 2017**

### **Budget Implementation**

#### **SUPPLY CHAIN MANAGEMENT IMPLEMENTATION (Report on the implementation of SDBIP)**

##### **Projects/Equipment to be implemented**

**Original Budget 2016/2017**                      **Adjustment Budget  
2016/2017**

Contribution by own income	R	88 429 121	R	103 079 387
Contribution by Grants - MIG	R	54 976 000	R	54 976 000
Contribution by Grants - INEP	R	-	R	7 000 000
<b>Total</b>	<b>R</b>	<b>143 405 121</b>	<b>R</b>	<b>165 055 387</b>

##### **Mayor's office**

**R                      30 000    R                      30 000**

Council vehicles(Mayor)	R	-	R	-
Council vehicles(Speaker)				
Banners				
Interior decoration : Reception				
Scanner	R	5 000	R	5 000
Recording machine:Imbizo & corporate	R	20 000	R	20 000
Podium	R	5 000	R	5 000

##### **Budget & Treasury Office**

**R                      27 000    R                      27 000**

Large lockable cash boxes (6)	R	6 000	R	6 000
Tanks, pumps and shades				
Slip printer	R	16 000	R	16 000
Advanced Scanner (huge mega bytes)	R	-		
Money Counting machine	R	5 000	R	5 000

##### **Human Resource**

**R                      2 000 000    R                      2 000 000**

Office Furniture	R	2 000 000	R	2 000 000
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##### **Information Technology**

**R                      999 000    R                      1 269 444**

Tables for Councillors (60 Contract)	R	-	R	-
Mobile Overhead Projector (2)	R	40 000	R	-
Laptop Replacement (15)	R	200 000	R	600 000
Desktop PC replacement (20)	R	150 000	R	20 000
Uninterrupted Power Supply (UPS)	R	150 000	R	150 000
Brail note	R	100 000	R	100 000
UPS - Finance PC				
SAFE - Data Centre ICT Tool Box Kit				

Scanner1 - High Volume Registry System			
ICT Call System Software			
Fire proof server room door			
Server Replacement			
Portable Notetaker			
Civil designer Software	R	250 000	R -
Org plus Professional ( mayor board)	R	24 000	R 14 444
Master system Plan (MSP)	R	50 000	R -
PDF Converter ( server room )	R	10 000	R 10 000
Airconditioner ( Server room)	R	25 000	R 25 000
Blade Server Units	R	-	R 350 000

**Property Services** R **870 000** R **1 430 000**

Call Log System	R	350 000	R 350 000
Mobile Filling Unit	R	200 000	R 200 000
Suggestion Box(4)	R	-	R 60 000
Renovation of Mokwakwaila Sub Office	R	-	R 500 000
steel cabinet (8) sub offices,MM & corporate	R	15 000	R 15 000
Refurbishment of corporate service offices,toilet,kitchen & registry	R	305 000	R 305 000
Refurbishment of Mokwakwaila sub offices, toilets and kitchen	R	-	
Vehicles (3) for Sub-offices	R	-	
Airconditioners (4) (Senwamokgope sub office)	R	-	
Blinds for windows	R	-	
pictures camera	R	-	
Aqua cooler (5)	R	-	R -
Shredding machine (2) (corporate & Kgapane sub office)	R	-	R -
Counter and security buglar (registry)	R	-	
Sliding steel gate (Kgapane sub office)	R	-	
Banners Bathopele (40)	R	-	
Refurbishment of Municipal Workshop and stores	R	-	R -
Steel Fance ( Senwamokgope)	R	-	
Notice Boards	R	-	

**Planning & Development** R **3 800 000** R **2 000 000**

GLM Show Ground	R	3 000 000	R 2 000 000
Madumeleng youth information centre	R	400 000	
Maphalle youth centre( planing)	R	400 000	
Planning Quantity Surveyor			
Panarama Stand Development			
Modjadjiskloof Houses			
Urban Renewal			

**Libraries & Achieves** R **4 000 000** R **2 000 000**

Shotong Library	R	2 000 000	R 1 000 000
Rotterdam Library	R	2 000 000	R 1 000 000

**Community Halls & Facilities****R 3 050 000 R 15 432 000**

Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Halls	R	350 000	R	350 000
ward 2 community hall	R	-	R	2 400 000
Ward 5 Community hall	R	400 000	R	400 000
Shamfana Community Hall	R	1 500 000	R	2 400 000
Lemondkop community	R	400 000	R	400 000
Tlotlokwe community	R	400 000	R	400 000
Matswi Community hall	R	-	R	2 400 000
Mohlele community hall	R	-	R	1 000 000
Mamaila-Kolobetona community hall	R	-	R	2 682 000
New community hall - Rotterdam	R	-	R	3 000 000

**Community & social Services/Cementries****- -**

Ga-Kgapane new cemetery earthworks		-		-
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**Disaster Management Fire****R - R 300 000**

Fire Extinguishers	R	-	R	300 000
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**Street Lighting****R - R 3 020 000**

Highmast Lights - Abel, Mamokgadi, Morwatshehla & Shamfana	R	-	R	600 000
Highmast Lights - Madibeng Medingen	R	-	R	620 000
Highmast Lights in 10 Villages	R	-	R	1 800 000
Highmast Lights -in various villages ( Jamela, Jokong, Maphalle, S	R	-	R	-

**Sports & Recreation****R 39 463 003 R 9 960 379**

Phooko/Raphahlelo youth centre	R	300 000	R	-
Drive on Lawnmower	R	-	R	150 000
Enhancement Beatifications of town entrance	R	-	R	500 000
Mamanyoha Sports Complex	R	6 414 503	R	1 000 000
Madumeleng/Shotong Sports Complex	R	6 024 250	R	500 000
Thakgalane Sports Complex	R	6 024 250	R	500 000
Rotterdam Sports Complex	R	6 500 000	R	4 000 000
Sekgopo Youth Centre	R	2 000 000	R	-
Kgapane Youth Centre	R	600 000	R	2 310 379
Roerfontein youth centre	R	2 000 000	R	-
Mokwakwaila youth centre	R	2 000 000	R	-
Madumeleng old age facility	R	2 000 000	R	-
Kgapane Old Age Facility	R	2 000 000	R	-
Roerfontein Old Age Facility	R	2 000 000	R	-
Outdoor gyms : Kgapane & Modjadjiskloof	R	-	R	-



Manokwe Caves	R	1 600 000	R	1 000 000
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**WASTE WATER MANAGEMENT**

**R 7 850 000 R 6 910 000**

Modjadjiskloof transfer stations	R	600 000	R	600 000
Waste Management bakkie	R	-		
Skip Bins (30)	R	250 000	R	250 000
Landfill Site	R	5 000 000	R	2 000 000
Refuse compactor truck	R	2 000 000	R	1 500 000
Drop off centre (Waste temporary storage) Mamaila Phaphadi	R	-		
Rehabilitation of Old Modjadjiskloof Dumping Site	R	-	R	2 500 000
Rural transfer ststions	R	-	R	-
Chain Saws	R	-	R	60 000

**Storm Water**

**R 5 845 118 R 5 845 118**

Ga-Kgapane Storm water Channels	R	2 400 000	R	1 400 000
Modjadjiskloof Channels	R	-	R	1 000 000
Low level bridge	R	3 445 118	R	3 445 118

**Roads**

**R 16 900 000 R 45 227 135**

Kgapane Side Walks	R	-	R	95 454
Jamela street paving	R	-	R	242 282
Rehabilitation of Kgapane streets	R	-	R	4 000 000
Modjadjiskloof Side Walks	R	-	R	35 351
Sekgopo Gabions	R	-	R	237 813
Modjadjiskloof Gabions	R	-	R	1 200 000
Shamfana Street paving	R	-	R	4 500 000
Medingen Street Paving	R	-	R	9 500 000
Madumeleng- Tibeng Street Paving Phase 2				
Ward 5 Street Paving (Malematsa)				
Ward 9 (Sekgopo Street Paving)				
Maapana Street Paving				
Ramaroka Street Paving				
Hlabeleng Street Paving				
Ward 13 Senwamokgope Street Paving				
Ward 15 Phase 2 Street Paving				
Ward 17 Street Paving				
Jamela Street Paving				
Maphalle Street Paving				
Maupa Street Paving				
Ramoadi Street Paving				
Abel Street Paving				
Modjadjiskloof Waterfall Paving				
Mokgoba Street Paving				
Boshakge-Mabulane Street Paving				

4X4 Bakkie	R	-	R	-
2x Graders	R	-	R	-
2X Tipper truck	R	-	R	-
Matshwi Street Paving	R	-	R	339 730
Suction Tanker	R	-	R	-
Raphahlelo Head Kraal paving - roll over (Consultant)	R	-	R	287 702
Maphalle Market stalls	R	-	R	1 017 761
Sedibeng street paving	R	-	R	207 624
Mohlabaneng Street Paving (Fruitshop to graveyard) Designs	R	-	R	-
Sehlakong cemetry (Designs)	R	-	R	-
Phooko Head Kraal Paving Phase II	R	-	R	-
Moshakga street paving (planing)	R	300 000	R	300 000
Paving-Mokwasele cementry (Planing)	R	300 000	R	300 000
Roller compactor (1)	R	300 000	R	300 000
Itieleng-Sekgosese Street Paving - Consultant	R	5 704 950	R	450 000
Refilwe Street paving	R	-	R	4 021 476
Mmamakata Raselaka Street Paving - Construction	R	-	R	4 001 321
Khosotupa Taxi Rank	R	-	R	1 000 000
Wholesaler Taxi Rank	R	-	R	500 000
Mmaphakhati Taxi Rank	R	590 100	R	2 000 000
Rehabilitation of Ga-Kgapane taxi rank, paving extension and storage tank	R	-	R	480 000
Lemondokop Street Paving - Constraction	R	5 704 950	R	450 000
Modjadji Ivory Route Phase I	R	4 000 000	R	1 000 000
Seatlaleng Street Paving	R	-	R	-
Rotterdam Mahunsi street paving	R	-	R	-
Upgrading of streets-Mokgoba	R	-	R	416 213
Kherobeng street paning	R	-	R	15 460
Mohlakong street paving	R	-	R	75 113
Sephukubje street paving (ward 16)	R	-	R	1 240 911
Matshelapata street paving	R	-	R	3 012 924
Modjadji valley street paving ph II	R	-	R	-
Rehabillitation of Modjadjiskloof street	R	-	R	4 000 000
Makaba Street Paving	R	-	R	-

**Road Transport/Vehicle licensing & Testing**

**R**

**895 000**

**R**

**1 108 311**

Eye test apparatus 2(Modjadjiskloof & Kgapane DLTC)	R	300 000	R	300 000
Obstacles (60) (poles & pedestals )Modjadji DLTC	R	250 000	R	250 000
Firearm and ammunition	R	170 000	R	-
Office safe & brick safe	R	30 000	R	30 000
strong room modjadjiskloof DLTC	R	-	R	233 311
Two way radios	R	100 000	R	-
Visitors firearm storage safes	R	25 000	R	25 000
Road block trailer & Equipment	R	-	R	250 000
Boom gate main entrance	R	20 000	R	20 000
Refurbishment of Modjadjiskloof K53 Testing Ground	R	-	R	-
Stop Watches	R	-	R	-

**Electricity/Electricity Distribution****R 2 700 000.00 R 6 520 000.00**

Prepaid Meters in Mokgoba Village	R -	R 500 000
Upgrade of Electricity to NER Standards-NER Compliance	R 2 000 000	R 5 000 000
Installation of Efficient energy Streetlights	R 700 000	R 700 000
Electric Transformer	R -	R 320 000
Split metering in Modjadjiskloof & Vending System	R -	R -
Refurbishment of Electricity Network Phase 2		
Council Building metering		
4X4 Multi purpose mini TLB		
25kVA Generator trailer set		

**R 88 429 121.00****R 103 079 387.00****CONTRIBUTION FROM INEP**

Household connection in 7 villages (inep)

**R - R 7 000 000.00****CONTRIBUTION FROM MIG****R 54 976 000.00 R 54 976 000.00**

Upgrading of street - Sekgopo Moshate	700 000.00	170 000.00
Upgrading of street -Mamphakhathi	550 000.00	300 000.00
Upgrading of street -Ramphenyane	550 000.00	8 874 906.00
Kgapane Stadium bridge - roll over	-	-
Mokgoba street paving - roll over	-	2 700 000.00
Upgrading of street -Dichosing	550 000.00	260 000.00
Upgrading of street -Ga-ntata	550 000.00	350 000.00
Kgapane Stadium phase3	7 289 000.00	239 000.00
Las Vegas Street paving	550 000.00	230 000.00
Highmast light in 12 villages	8 076 390.00	8 076 390.00
Mokwakwaila Library	1 800 000.00	1 900 000.00
Seatlaleng Street Paving	2 200 000.00	2 832 649.00
Mohlakong Street paving	2 000 000.00	2 000 000.00
Sekgopo Library	-	-
Sephukhubje Street paving	-	-
Shaamiriri Sports Complex	4 000 000.00	4 000 000.00
Matshelapata Street paving - Roll over	1 400 000.00	290 000.00
Shawela Street paving - Roll over	2 200 000.00	1 041 863.00
Sekgopo Maboying Street paving - Roll over	2 400 000.00	585 083.00
Thlothlokwe Street paving - Roll over	2 000 000.00	984 559.00
Shamfana Street Paving -Roll over	2 200 000.00	2 200 000.00
Kherobeng Street Paving - Roll over	2 200 000.00	4 180 940.00
Goedplas Community Hall	4 000 000.00	4 000 000.00
Thakgalane Community Hall	4 000 000.00	4 000 000.00
Ntata Community Hall	4 000 000.00	4 000 000.00
Lebaka Sports Complex phase 2		

PMU Management 3%	1 760 610.00	1 760 610.00
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**R 143 405 121.00**

**R 165 055 387.00**

Budget Year 2017/18

ACTUAL

Project Status

R 80 470 508.00			
R 61 162 000.00			
<b>R 141 632 508.00</b>		<b>R</b>	<b>-</b>

**R 2 270 000.00**

**R**

**-**

R 1 300 000.00			Specification submitted
R 800 000.00			Specification submitted
R 50 000.00			Specification Received
R 50 000.00			Specification submitted
R 50 000.00			Specification submitted
R 20 000.00			Specification submitted

**R 116 000.00**

**R**

**-**

R 16 000.00			Specification not submitted
R 100 000.00			Awaiting 7 days notice

**R 50 000.00**

**R**

**-**

R 50 000.00			
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**R 2 465 000.00**

**R**

**-**

R 360 000.00			Specification received
R 40 000.00			Awaiting 7 days notice
			Awaiting 7 days notice
R 200 000.00			Awaiting 7 days notice
R 150 000.00			Awaiting for advert
R 100 000.00			
R 100 000.00			Awaiting 7 days notice

R 150 000.00			Awaiting 7 days notice
R 400 000.00			Awaiting 7 days notice
R 100 000.00			Specification submitted
R 250 000.00			Awaiting for advert
R 120 000.00			Awaiting 7 days notice
R 150 000.00			Awaiting 7 days notice
R 20 000.00			
R 25 000.00			Awaiting 7 days notice
R 300 000.00			Awaiting for advert

**R 2 310 000.00**

**R 162 514.00**

R 100 000.00			Specification not submitted
R 25 000.00			Specification not submitted
R 200 000.00			Specification not submitted
R 500 000.00			Specification not submitted
R 500 000.00			Awaiting for advert
R 50 000.00	R	46 514.00	Specification not submitted
R 50 000.00			Specification not submitted
R 15 000.00			Specification not submitted
R 50 000.00			Specification not submitted
R 50 000.00			Specification not submitted
R 15 000.00			Specification not submitted
R 20 000.00			Specification not submitted
R 15 000.00			Awaiting 7 days notice
R 570 000.00			Specification not submitted
R 150 000.00			Specification not submitted
	R	116 000.00	

**R 5 800 000.00**

**R -**

R 2 000 000.00			
R 600 000.00			Specification not submitted
R 1 000 000.00			Specification not submitted
R 800 000.00			Specification not submitted
R 1 400 000.00			Specification not submitted

**R 4 000 000.00**

**R 1 438 334.00**

R 2 000 000.00	R	1 438 334.00	
R 2 000 000.00			







R 350 000.00			Specification submitted
R 3 000 000.00			Specification submitted
R 1 500 000.00			Specification submitted
R 1 100 000.00			Specification submitted
		R -	
R 300 000.00			Specification submitted
R 300 000.00			Specification submitted
R 300 000.00			Specification submitted
R 300 000.00			Specification submitted
R 300 000.00			Specification submitted
R 2 867 950.00		R 156 520	Specification submitted
		R -56 655	
R 590 100.00		R 1 891 622	
R 500 000.00		R 1 550 424	Construction in progress
R 2 854 950.00		R 175 439	Specification not submitted
R 2 500 000.00		R 3 043 086	
R 3 500 000.00			
R 17 000.00		R 15 500	Project completed

**R 480 000.00                      R                      -**

R 170 000.00			Awaiting 7 days notice
R 100 000.00			Awaiting 7 days notice
R 200 000.00			Awaiting 7 days notice
R 10 000.00			Awaiting 7 days notice

**R 8 980 000.00**

**R 3 657 196.00**

		R	408 000	
R 4 000 000.00		R	312 344	
R 2 000 000.00				To be transfred to Vending system project
R 2 000 000.00				Contractor appointed
R 80 000.00		R	2 936 852	Specification and requisition for 1st pahse has been submitted and order received from SCM for R28 000
R 40 000.00				Specification submitted
R 680 000.00		R	-	specification received
R 180 000.00				specification received
<b><u>R 80 470 508.00</u></b>			<b><u>R 34 542 459.00</u></b>	<b>42.93</b>

**R 0.00**

**R 61 162 000.00**

**R 39 708 665.00**

**64.92**

R 7 350 000.00			1 540 361.00	Contractor appointed
R 7 068 816.00			2 780 349.00	Contractor appointed
R 5 708 320.00			6 360 013.00	Work On progress
R 6 850 000.00			3 154 004.00	Contractor appointed
R 6 850 000.00			4 561 617.00	Contractor appointed
R 10 000 000.00			8 713 429.00	Contractor appointed
R 7 350 000.00			2 009 682.00	Contractor appointed
			220 673.00	
			1 277 929.00	
			-	
			-	
			798 463.00	
			-	
			1 068 700.00	
			-	
R 1 382 964.00			1 457 065.00	Work On progress
R 1 118 386.00			779 056.00	Work On progress
R 2 210 492.00			4 194 345.00	Work On progress
R 2 564 000.00				On evaluation stage

R 2 709 022.00		792 979.00	
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**R 141 632 508.00**

**R 74 251 124.00**

**52.43**

## Expenditure

### Expenditure per vote (section 71 of the MFMA)

Vote No	Description	Department	Budget
0001	Internal Audit	Municipal Manager	
0002	<b>Risk Management</b>	Municipal Manager	
0014	Library	Comm.Serv	R 1 526 701
0018	Disaster Management	Comm.Serv	R 1 469 743
0020	Taxi Rank	Comm.Serv	R 253 560
0022	Planning & Development	EDP	R 5 071 484
0023	Town planning and building	EDP	
0024	Project management unit	EDP	
0028	Vehicle Licensing & Testing	Comm.Serv	R 14 370 115
0029	Roads	Tech.Serv	R 19 264 992
0032	Comm Halls & Other	Comm.Serv	R 1 793 214
0033	Housing	EDP	R 724 257

0034	Sports & Recreation	Comm.Serv	R	8 582 100
0036	Public Toilets	Comm.Serv	R	716 006
0038	Cemetries & Crematoriums	Comm.Serv	R	324 837
0039	Finance & Admin IT	Corps	R	6 114 667
0040	Executive & Council	Exec & Coun	R	40 916 905.10
0041	Finance & Admin Other	Finance	R	21 724 062
0042	Refuse Removal	Comm.Serv	R	7 169 975
0043	Sewerage	Tech.Serv	R	-
0046	Finance & Admin HR	Corps	R	5 699 337
0048	Municipal Manager	Exec & Coun	R	11 071 520.00
0050	Finance & Admin Finance	Finance	R	31 073 407.56
0052	Street Lighting	Tech.Serv	R	1 772 208.13
0053	Supply chain management	Finance		
0054	Property Services	Tech.Serv	R	17 022 265
0055	Asset management	Finance		
0058	Workshop	Tech.Serv	R	-
0062	Legal services	Comm Serv	R	-
0063	Customer relation & media	Mayors Office		
0071	Electricity	Tech Serv	R	21 540 036
0073	Water	Tech Serv	R	-
	<b>Total</b>		<b>R</b>	<b>218 201 390.62</b>

**Capital Expenditure**

	Budget	Expenditure To Date	%
	R 141 632 508	R 74 251 124.00	52.43

**Operating Expenditure**

	Budget	Expenditure To Date	%
	R 218 201 391	R 104 695 202.00	47.98

**Total Average for Capital & Operating Expenditure**

	Budget	Expenditure To Date	%
	R 359 833 899	R 178 946 326	49.73

**TOTAL EXPENDITURE ASSESSMENT**

Capital expenditure as at 31 December 2017 was at 52.43%. Operating expenditure was at 47.98

Actual	%
<b>581 485.00</b>	
<b>375 452.00</b>	
R 784 010	<b>51.35</b>

R 455 947	<b>31.02</b>
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R 105 393	<b>41.57</b>
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R 2 210 568	<b>43.59</b>
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R 648 231	
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R 789 179	
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R 6 868 577	<b>47.80</b>
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R 12 463 458	<b>64.69</b>
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R 366 437	<b>20.43</b>
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R 325 834	<b>44.99</b>
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R	3 425 563	<b>39.92</b>
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R	298 663	<b>41.71</b>
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R	116 050	<b>35.73</b>
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R	2 575 689	<b>42.12</b>
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R	18 257 195	<b>44.62</b>
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R	5 787 807	<b>26.64</b>
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R	1 982 718	<b>27.65</b>
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R	-	<b>0.00</b>
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R	2 679 884	<b>47.02</b>
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R	5 519 800	<b>49.86</b>
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R	13 749 725	<b>44.25</b>
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R	944 858	<b>53.32</b>
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R	1 065 308	
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R	9 664 370	<b>56.77</b>
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R	1 144 849	
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R	95 080	<b>#DIV/0!</b>
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R	1 005 999	<b>0.00</b>
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R	564 174	
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R	11 589 015	<b>53.80</b>
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		<b>0.00</b>
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R	<b>104 695 202.00</b>	<b>47.98</b>
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## Monthly budget statement - Financial Performance (revenue & expend

Description	Budget Year
	Original Budget
<b>R thousands</b>	
Revenue By Source	
Property rates	10 213 986.29
Service charges - electricity revenue	20 029 100.87
Service charges - water revenue	
Service charges - sanitation revenue	
Service charges - refuse revenue	5 929 151.77
Service charges - other	
Rental of facilities and equipment	266 060.59
Interest earned - external investments	4 292 037.46
Interest earned - outstanding debtors	8 275 880.16
Fines	400 168.97
Licences and permits	6 665 282.08
Agency services	2 066 490.34
Transfers recognised - operational	227 037 000.00
Other revenue	13 383 744.24
Gains on disposal of PPE	112 996.80
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>298 671 899.57</b>
<b>Expenditure By Type</b>	
Employee related costs	73 884 713.03
Remuneration of councillors	20 050 894.24
Debt impairment	5 750 551.79
Depreciation & asset impairment	15 041 010.00
Finance charges	10 679 888.07
Bulk purchases	14 964 871.27
Other materials	-
Contracted services	13 868 220.80
Transfers and grants	-
Other expenditure	63 961 242.38
Loss on disposal of PPE	-
<b>Total Expenditure</b>	<b>218 201 391.58</b>
<b>Surplus/(Deficit)</b>	
Transfers recognised - capital MIG	61 162 000.00
Transfers recognised - capital INEP	-
Contributed assets ( Investments)	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>80 470 507.99</b>

liture)

Adjusted Budget	Monthly actual	YearTD actual	Percentage
	730 406.00	4 553 241.00	44.58
	989 706.00	5 883 546.00	29.37
	-	-	
	-	-	
	394 171.00	2 368 236.00	39.94
	-	-	
	15 360.00	84 993.00	31.94
	571 291.00	1 702 089.00	39.66
	1 002 327.00	5 601 310.00	67.68
	7 017.00	35 308.00	8.82
	1 055 808.00	3 839 034.00	57.60
	-13 735.00	849 750.00	41.12
	71 648 128.00	166 116 044.00	73.17
	204 029.00	2 228 571.00	16.65
			-
-	<b>76 604 508.00</b>	<b>193 262 122.00</b>	64.71
	5 738 834.00	36 018 516.00	48.75
	1 548 133.00	9 268 991.00	46.23
	-	-	-
	13 963 091.00	13 963 091.00	92.83
			-
	930 706.00	8 118 026.00	54.25
	1 111 096.00	8 689 141.00	62.66
	6 857 000.00	28 637 437.00	44.77
-	<b>30 148 860.00</b>	<b>104 695 202.00</b>	47.98
	14 844 693.00	39 708 664.00	64.92
			-
			-
-	<b>46 455 648.00</b>	<b>88 566 920.00</b>	

**Councillors and Staff benefits**

Summary of Employee and Councillor remuneration		Budget Year	
		Original Budget	Adjusted Budget
<b>Councillors (Political Office Bearers plus Other)</b>			
Remuneration of councillors		20 050 894.00	
<b>Sub Total - Councillors</b>		<b>20 050 894.00</b>	<b>-</b>
<b>Senior Managers of the Municipality</b>			
Salaries of senior managers		5 867 035.00	
<b>Sub Total - Senior Managers of Municipality</b>		<b>5 867 035.00</b>	<b>-</b>
<b>Other Municipal Staff</b>			
Basic Salaries and Wages		39 629 246.00	
Pension and UIF Contributions		8 729 156.00	
Medical Aid Contributions		3 300 613.00	
Overtime		4 640 799.00	
Performance Bonus		4 758 846.00	
Motor Vehicle Allowance		3 564 449.00	
Housing Allowances		537 508.00	
Standby, Group Insurance & Industrial Council Charge		1 407 612.00	
Payments in lieu of leave		1 449 448.00	
<b>Sub Total - Other Municipal Staff</b>		<b>68 017 677.00</b>	<b>-</b>
<b>Total Parent Municipality</b>		<b>93 935 606.00</b>	<b>-</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>93 935 606.00</b>	<b>-</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>73 884 712.00</b>	<b>-</b>

Monthly actual	YearTD actual
1 548 133.00	9 268 991.00
<b>1 548 133.00</b>	<b>9 268 991.00</b>
33 757.83	508 324.83
<b>33 757.83</b>	<b>508 324.83</b>
3 643 568.00	21 793 516.00
753 103.00	4 507 866.00
289 431.00	1 712 064.00
318 150.00	2 545 416.00
267 434.00	1 580 031.00
364 553.00	2 059 696.00
29 618.00	178 000.00
50 724.00	348 345.00
22 254.00	573 056.00
<b>5 738 835.00</b>	<b>35 297 990.00</b>
<b>7 320 725.83</b>	<b>45 075 305.83</b>
<b>7 320 725.83</b>	<b>45 075 305.83</b>
<b>5 772 592.83</b>	<b>35 806 314.83</b>

### Overtime Per Department

Vote No	Description	Department	Budget	Actual to Date	%
0014	Library	Comm.Serv	R 39 894	R 21 904	<b>54.91</b>
0018	Disaster Management	Comm.Serv	R -	R -	<b>0.00</b>
0020	Taxi Rank	Comm.Serv	R 23 175	R 11 782	<b>50.84</b>
0022	Planning & Development	EDP	R 53 726	R 62 887	<b>117.05</b>
0023	Town Planning and Building	EDP		R 7 806	
0024	Project management unit	EDP		R 6 163	
0028	Vehicle Licensing & Testing	Comm.Serv	R 456 008	R 251 837	<b>55.23</b>
0029	Roads	Tech.Serv	R 427 661	R 169 834	<b>39.71</b>
0032	Community Hall	Comm.Serv	R -	R -	<b>0.00</b>
0033	Housing	EDP	R -	R -	<b>0.00</b>
0034	Sports & Recreation	Comm.Serv	R 706 687	R 356 257	<b>50.41</b>
0036	Public Toilets	Comm.Serv	R 108 817	R 50 466	<b>46.38</b>
0038	Cemetries & Crematoriums	Comm.Serv	R 42 551	R 20 252	<b>47.59</b>
0039	Finance & Admin IT	Corps	R 1 146	R 4 458	<b>389.01</b>
0040	Executive & Council	Corps	R 130 359	R 70 006	<b>53.70</b>
0042	Refuse Removal	Comm.Serv	R 395 744	R 140 981	<b>35.62</b>
0046	Finance & Admin HR	Corps	R 43 427	R 20 256	<b>46.64</b>

0048	Municipal Manager	Exec & Coun	R 57 600	R 10 785	<b>18.72</b>
0050	Finance & Admin Finance	Finance	R 939 888	R 648 381	<b>68.98</b>
0053	Supply chain management	Finance		R 41 883	
0054	Property Services	Tech.Serv	R 713 674	R 237 623	<b>33.30</b>
0055	Asset management	Finance		R 122 687	
0058	Workshop	Tech.Serv	R -	R 22 083	<b>#DIV/0!</b>
0063	Customer relations			R 14 945	
0071	Electricity	Tech Serv	R 500 443	R 252 140	<b>50.38</b>
	<b>Total</b>		<b>R 4 640 800</b>	<b>R 2 545 416</b>	<b>54.85</b>

### **Solution**

Staggering working hours.

**Bank balances as at 31 December 2017**

Main Account	R	40 975 586
Traffic	R	8 362 657
<b>TOTAL</b>	<b>R</b>	<b>49 338 243</b>

The Municipality has got investments in the following institutions:

**Investments - 31 December 2017**

<b>Financial institution</b>	<b>Investment account number</b>	<b>Investment type</b>
Investec	465297	Call deposit
Old Mutual	UT108356132	Unit Trusts
ABSA	20/5202/3167	Month to month term deposit
Nedbank	9011509772	Call deposit
Total		

The value of the investments as at 31 December 2017 amounts to R55 332

**Monthly Withdrawals from the Bank**

<b>Month</b>	<b>Amount</b>
July	R 23 176 189
August	R 26 260 785
September	R 29 696 969
October	R 39 522 984
November	R 34 185 817
December	R 49 879 288
January	R -
February	R -
March	R -
April	R -
May	R -
June	R -

**Total Withdrawals To Date R**



<b>Investment term</b>	<b>General ledger number</b>	<b>Opening balance 1/07/2017</b>	<b>Surplus funds invested</b>	<b>Investments withdrawn</b>	<b>Transfers</b>
Short - term	0505/0452/0000	51 515 755.74	-	-	-
Short - term	0505/0453/0000	88 238.04	-	-	-
Short - term	0505/0454/0000	96 205.10	-	-	-
Short - term	0505/0455/0000	1 930 433.67	-	-	-
		53 630 632.55	-	-	-

: 721.83

**202 722 032.40**

<b>Interest received</b>	<b>Bank charges</b>	<b>Closing balance 31 December 2017</b>
1 651 799.49	-	53 167 555.23
2 369.75	-	90 607.79
2 732.65	-	98 937.75
45 187.39	-	1 975 621.06
1 702 089.28	-	55 332 721.83

## Age Analysis of Debtors

Total billing for the year 2017/2018	12 805 023.00
Total receipts for the year 2017/2018	6 022 966.00
Total Outstanding Debts for the year 2017/2018	6 782 057.00
Total Outstanding Debts owed by the Departments	3 800 836.00

Detail	0 - 30 Days	31 - 60 Days
<b>Debtors Age Analysis By Income Source</b>		
Trade and Other Receivables from Exchange Transactions - Water	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1 599 725.00	841 326.00
Receivables from Non-exchange Transactions - Property Rates	1 167 563.00	973 773.00
Receivables from Exchange Transactions - Waste Water Management	-	-
Receivables from Exchange Transactions - Waste Management	723 423.00	686 540.00
Receivables from Exchange Transactions - Property Rental Debtors	-	-
Interest on Arrear Debtor Accounts	-	-
Other	67 783.00	69 511.00
<b>Total By Income Source</b>	<b>3 558 494.00</b>	<b>2 571 150.00</b>
<b>Debtors Age Analysis By Customer Group</b>		
Organs of State	119 744.00	81 995.00
Commercial	579 673.00	221 943.00
Households	2 859 077.00	2 267 212.00
Other		
<b>Total By Customer Group</b>	<b>3 558 494.00</b>	<b>2 571 150.00</b>

61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	Total
-	-	-	-	-
633 123.00	722 013.00	651 501.00	16 149 729.00	20 597 417.00
927 646.00	912 771.00	909 282.00	43 837 061.00	48 728 096.00
-	-	-	-	-
656 379.00	645 927.00	639 781.00	39 938 188.00	43 290 238.00
-	-	-	-	-
-	-	-	-	-
66 666.00	66 672.00	64 592.00	14 968 201.00	15 303 425.00
<b>2 283 814.00</b>	<b>2 347 383.00</b>	<b>2 265 156.00</b>	<b>114 893 179.00</b>	<b>127 919 176.00</b>
-	-	-	-	-
71 382.00	77 325.00	91 995.00	3 358 395.00	3 800 836.00
183 000.00	221 445.00	143 775.00	6 980 296.00	8 330 132.00
2 029 432.00	2 048 613.00	2 029 386.00	104 554 488.00	115 788 208.00
-	-	-	-	-
<b>2 283 814.00</b>	<b>2 347 383.00</b>	<b>2 265 156.00</b>	<b>114 893 179.00</b>	<b>127 919 176.00</b>

- - - - -

**CASH FLOW STATEMENT**

**BUDGET YEAR 2017/2018**

**CASH RECEIPTS BY SOURCE**

<b>Description</b>	<b>July</b>	<b>August</b>	<b>September</b>
<b>Cash Receipts By Source</b>			
Property rates	222 063.00	403 968.00	385 879.00
Service charges - electricity revenue	375 026.00	625 465.00	701 490.00
Service charges - water revenue	-	-	-
Service charges - sanitation revenue	-	-	-
Service charges - refuse	71 363.00	139 779.00	96 277.00
Service charges - other	-	-	-
Rental of facilities and equipment	11 913.00	11 371.00	23 340.00
Interest earned - external investments	290 489.00	276 467.00	-
Interest earned - outstanding debtors	-	1 736 854.00	925 535.00
Dividends received	-	-	-
Fines	7 201.00	6 330.00	4 800.00
Licences and permits	-	1 052 223.00	-73 286.00
Agency services	169 885.00	169 758.00	237 799.00
Transfer receipts - operating	94 857 000.00	596 000.00	-
Other revenue	322 927.00	25 195.00	286 585.00
<b>Cash Receipts by Source</b>	<b>96 327 867.00</b>	<b>5 043 410.00</b>	<b>2 588 419.00</b>
<b>Other Cash Flows by Source</b>			
Transfer receipts - capital	28 952 000.00	-	-
Contributions & Contributed assets			
Proceeds on disposal of PPE			
Short term loans			
Borrowing long term/refinancing			
Increase in consumer deposits			
Receipt of non-current debtors			
Receipt of non-current receivables			
Change in non-current investments			
<b>Total Cash Receipts by Source</b>	<b>125 279 867.00</b>	<b>5 043 410.00</b>	<b>2 588 419.00</b>
<b>Cash Payments by Type</b>			
Employee related costs	6 644 266.00	6 783 320.00	5 461 262.00
Remuneration of councillors	1 543 182.00	1 543 182.00	1 543 182.00
Interest paid	-	-	-
Bulk purchases - Electricity	1 940 910.00	1 910 234.00	1 192 570.00
Bulk purchases - Water & Sewer			
Other materials			
Contracted services	1 637 671.00	1 503 621.00	2 689 968.00
Grants and subsidies paid - other municipalities			
Grants and subsidies paid - other			
General expenses	4 231 493.00	2 148 695.00	5 601 806.00
<b>Cash Payments by Type</b>	<b>15 997 522.00</b>	<b>13 889 052.00</b>	<b>16 488 788.00</b>
<b>Other Cash Flows/Payments by Type</b>			
Capital assets	6 969 563.00	6 822 753.00	3 367 734.00

Repayment of borrowing			
Other Cash Flows/Payments			
<b>Total Cash Payments by Type</b>	<b>22 967 085.00</b>	<b>20 711 805.00</b>	<b>19 856 522.00</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>102 312 782.00</b>	<b>-15 668 395.00</b>	<b>-17 268 103.00</b>
Cash/cash equivalents at the month/year be	10 331 914.00	112 644 696.00	96 976 301.00
Cash/cash equivalents at the month/year en	112 644 696.00	96 976 301.00	79 708 198.00

October	November	December	January	February	March
322 721.00	280 247.00	346 887.00			
628 538.00	537 185.00	613 224.00			
102 516.00	85 825.00	84 513.00			
5 226.00	15 698.00	15 360.00			
563 842.00	-	571 291.00			
954 213.00	982 380.00	1 002 327.00			
-					
5 786.00	5 250.00	7 017.00			
276 982.00	1 657 942.00	1 055 808.00			
171 450.00	-	-13 735.00			
-	-	71 375 000.00			
776 304.00	107 799.00	204 029.00			
<b>3 807 578.00</b>	<b>3 672 326.00</b>	<b>75 261 721.00</b>	-	-	-
		16 597 000.00			
<b>3 807 578.00</b>	<b>3 672 326.00</b>	<b>91 858 721.00</b>	-	-	-
5 487 360.00	5 779 877.00	5 738 833.00			
1 543 182.00	1 548 133.00	1 548 133.00			
-	-				
1 125 188.00	1 018 416.00	930 706.00			
943 397.00	1 057 875.00	1 111 096.00			
-					
-					
4 867 328.00	4 123 361.00	6 857 298.00			
<b>13 966 455.00</b>	<b>13 527 662.00</b>	<b>16 186 066.00</b>	-	-	-
17 306 961.00	10 071 185.00	27 289 382.00			

<b>31 273 416.00</b>	<b>23 598 847.00</b>	<b>43 475 448.00</b>	-	-	-
<b>-27 465 838.00</b>	<b>-19 926 521.00</b>	<b>48 383 273.00</b>	-	-	-
79 708 198.00	52 242 360.00	32 315 839.00			
52 242 360.00	32 315 839.00	80 699 112.00			





			-
-	-	-	-
			-
-	-	-	<b>70 367 198.00</b>
			-
			70 367 198.00

## Free Basic Electricity

Approved Beneficiaries for Free Basic Electricity by Eskom

Wards	Configure No	Submitted Applications	
1	21	42	
2	6	38	
3	9	25	
4	27	94	
5	21	83	
6	30	17	
7	15	15	
8	0	157	
9	6	4	
10	0	7	
11	47	141	
12	21	169	
13	12	194	
14	4	75	
15	103	132	
16	5	0	
17	43	62	
18	0	0	
19	142	263	
20	15	126	
21	39	139	
22	57	102	
23	5	86	
24	81	0	
25	4	6	
26	117	28	
27	29	52	
28	0	108	
29	0	21	
30	0	119	
	859	2305	
	Budget	Expenditure To Date	%
FBE	R 418 652	R 284 362	<b>67.92</b>

On average, the monthly account for FBE amounts to 55265 vat exclusive  
Beneficiaries do not collect the coupons and this leads to Eskom cancelling the applications.  
We do not have reliable statistics for all the individuals that receive Free Basic Water.  
We rely on the indigent register (27 324 Boreholes and Water tanker truck deliveries)

We have 39 indigents in Ga-kgapane, Senwamokgope and Modjadjiskloof receiving the following  
Free Basic Sewerage (total monthly charge)  
Free Basic Water (6kl)  
Free Basic refuse (total monthly charge)  
After the implementation of the Municipal Property Act, their properties had rebates that allowed them not to be charged the rates at all (zero rate due to rebates)

We have 57 indigent in Mokgoba receiving Electricity only

## GRANT EXPENDITURE 2017 /2018

Description	Original Budget	Adjusted Budget	Monthly actual	YearTD actual
<b><u>EXPENDITURE</u></b>				
<b><u>Operating expenditure of Transfers and Grants</u></b>				
<b>National Government:</b>	<b>227 037 000.00</b>	-	<b>30 148 860.00</b>	<b>104 695 202.00</b>
Local Government Equitable Share	222 508 000.00	-	29 874 852.00	102 665 279.00
Finance Management Grant	2 145 000.00	-	111 648.00	953 994.00
EPWP Incentive	2 384 000.00	-	162 360.00	1 075 929.00
<b>Total operating expenditure of Transfers and Grants:</b>	<b>227 037 000.00</b>	-	<b>30 148 860.00</b>	<b>104 695 202.00</b>
<b><u>Capital expenditure of Transfers and Grants</u></b>				
<b>National Government:</b>	-	-	-	-
Municipal Infrastructure Grant	61 162 000.00	-	14 844 693.00	39 708 664.00
Intergrated Natioanl Electrification Programme	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>	<b>61 162 000.00</b>	-	<b>14 844 693.00</b>	<b>39 708 664.00</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>288 199 000.00</b>	-	<b>44 993 553.00</b>	<b>144 403 866.00</b>